



Universidade Mackenzie

Escola de Engenharia



☉ Reitor da Universidade Mackenzie,
no uso de suas atribuições e tendo em vista a conclusão do
Curso de Engenharia
em 30 de julho de 1997, confere o título de
Engenheiro

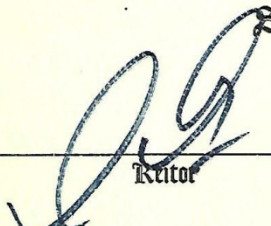
a

Denise Rodrigues Bairos

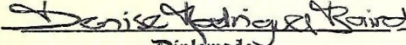
brasileira, natural do Estado do Rio de Janeiro, nascida a 05 de abril de 1973
R. G. n.º 09209890-4-RJ

e outorga-lhe o presente Diploma,
a fim de que possa gozar de todos os direitos e prerrogativas legais.

São Paulo, 19 de setembro de 1997

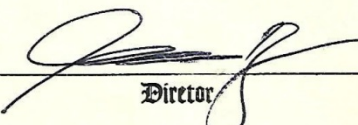


Reitor



Diplomado





Diretor



Secretário Geral

207-1-1

Cláudio Salvador Lembo
Reitor
Antonio Carlos da Fonseca Bragança Pinheiro
Diretor
Nelson Callegari
Secretário Geral

Universidade Mackenzie

APOSTILA

Escola de Engenharia
Reconhecido pelo Decreto
n.º 2.796 de 28-06-1938 - D.O.U. 13-07-1938

Escola de Engenharia
O diplomado concluiu nesta Escola
a Habilitação em:
Engenharia Civil

São Paulo, 19, 09 97
[Signature]
Diretor

UNIVERSIDADE DE SÃO PAULO	
Secretaria Geral	
Divisão de Registros Acadêmicos	
Diploma registrado sob n.º 1173901	
Processo n.º 27.1.41324.1.1	
nos termos do Artigo 48 da Lei 9394/96.	
São Paulo, 27 de novembro de 1998	
<i>[Signature]</i>	
ARLEY ROZENA Técnico Acadêmico	
De acordo.	
<i>[Signature]</i>	
Profa. Dra. LOR CURY Secretária Geral	

UNIVERSIDADE DE SÃO PAULO	
Anotada a Apostila	
São Paulo, 27 de novembro de 1998	
<i>[Signature]</i>	
Técnico Acadêmico	

Este diploma foi apresentado	
para registro no CREA/SP	
São Paulo, 15/09/98	
<i>[Signature]</i>	
DAP	

University of California, Berkeley

UNIVERSITY EXTENSION

This is to confirm that

Denise Rodrigues Bairos

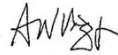
has successfully demonstrated the knowledge, skills, and abilities required for the

10-Week Intensive English course

at the High Intermediate level, consisting of two hundred and ten hours of graded instruction in the

English Language Program in San Francisco

January 7-March 20, 1998



Director, English Language Program



March 20, 1998

University of California, Berkeley

UNIVERSITY EXTENSION

This is to confirm that

Denise Rodrigues Bairos

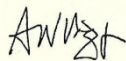
has successfully completed

Business English in Action

at the Advanced level, consisting of eighty-four hours of graded instruction in the

English Language Program in San Francisco

March 30-April 24, 1998



Director, English Language Program



April 24, 1998



BUSINESS AND MANAGEMENT

Letter of Completion

This is to recognize that
Denise Rodrigues Bairos
completed the courses in the
Diploma Program in Business Administration

Presented by
University Extension
University of California, Berkeley
August 21, 1998

This program consisted of the following required courses:

Organization and Management X490.1
Essentials of Marketing X460.1
Management Accounting X420.4
The Economics of Marketing and Finance X432.9
Corporate Finance X430.1
Management of Human Resources X450.1
Global Business and Marketing Strategy X474.5

Congratulations on your achievement.
The official certificate will be awarded contingent upon your final grades.

Boris Porkovich
Acting Chair, Business and Management

Quentin C. Burrows
Director, International Diploma Programs

1995 University Avenue Suite 300 Berkeley, CA 94704-7074
voice: 510-642-4231 fax: 510-643-0702 email: busgmt_info@unx.berkeley.edu
<http://www.unex.berkeley.edu>:4243

UNIVERSITY OF CALIFORNIA
BERKELEY
EXTENSION



BUSINESS AND MANAGEMENT

August 21, 1998

Letter of Recommendation for
Denise Rodrigues Bairos

Dear Sir/Madam:

I write to recommend Denise Rodrigues Bairos to you. During the past four months I have come to know her work well as she completed the International Professional Diploma Program in Business Administration at University of California, Berkeley, Extension.

She is an outstanding student, thoughtful, well prepared, diligent, with a quiet ability to lead others and to work well with others. Our program draws one hundred and fifty students from around the world each term, some of the best and brightest from the better universities and among these Denise stands out for her intelligence, hard work, inquisitive nature, desire to succeed, and her personal qualities of friendliness and team work. Denise is not the first one to draw attention in a group of students but, over time, her leadership abilities come to the fore.

In my career I have instructed thousands of students from many countries; in addition I have had the pleasure of training an equal number of engineers in the international oil industry. With this as a background I give Denise Rodrigues Bairos my highest recommendation -- she stands out as a student and as an engineer. Your organization would be well served by her presence.

Sincerely,

A handwritten signature in cursive script that reads "Gene Hendrix".

Gene Hendrix, Ph.D.

Instructor, International Diploma Program
Adjunct Professor, University of San Francisco
Adjunct Professor, University of Phoenix, Northern California